



The Real Game Changer in Energy...

Tim Fairchild
Director, SAS Global Energy & Communications Practice

SHALE
GAS

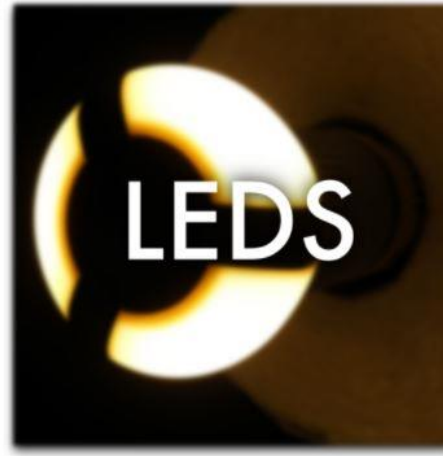
SOLAR
PV

GRID
STORAGE

ELECTRIC
CARS

LEDS

DEFENSE



Article
McKinsey Quarterly
April 2017

Three game changers for energy

By Nikhil Patel, Thomas Seitz, and Kassia Yanosek



New sources, mobility, and industry fragmentation are set to disrupt the system.

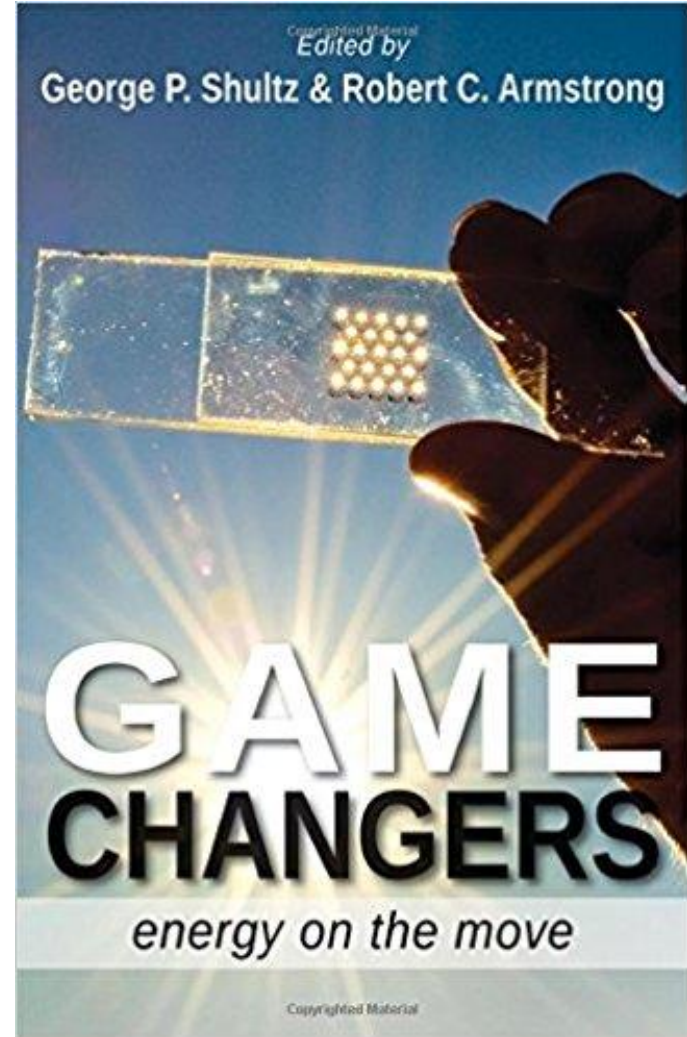
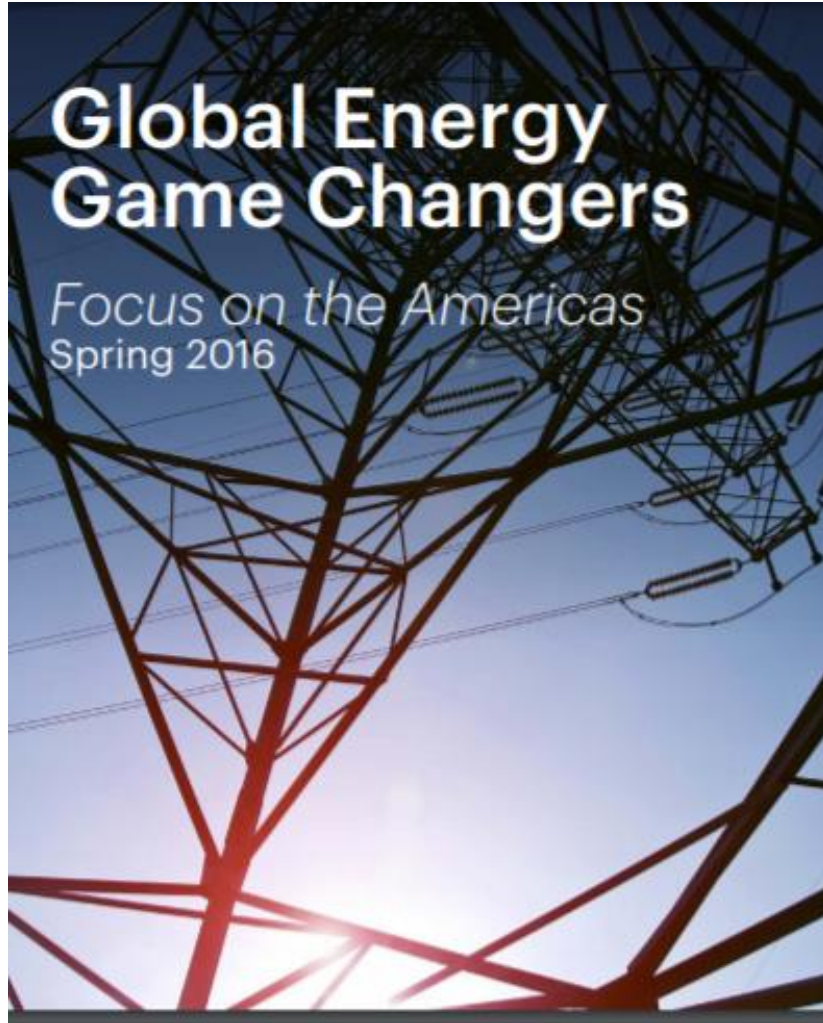


COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

White Paper

Game Changers in the Energy System

Emerging Themes Reshaping the Energy Landscape



6 ← ATOMIC NUMBER
- number of electrons
- number of protons
C ← SYMBOL / NAME
12.01 ← ATOMIC MASS
- in AMU
(atomic mass units)

H																	He		
Li	Be													B	C	N	O	F	Ne
Na	Mg													Al	Si	P	S	Cl	Ar
K	Ca	Sc	Ti	V	Cr	Mn	Fe	Co	Ni	Cu	Zn	Ga	Ge	As	Se	Br	Kr		
Rb	Sr	Y	Zr	Nb	Mo	Tc	Ru	Rh	Pd	Ag	Cd	In	Sn	Sb	Te	I	Xe		
Cs	Ba	La	Hf	Ta	W	Re	Os	Ir	Pt	Au	Hg	Tl	Pb	Bi	Po	At	Rn		



SAVE OUR PLANET
STOP THE
WARMING

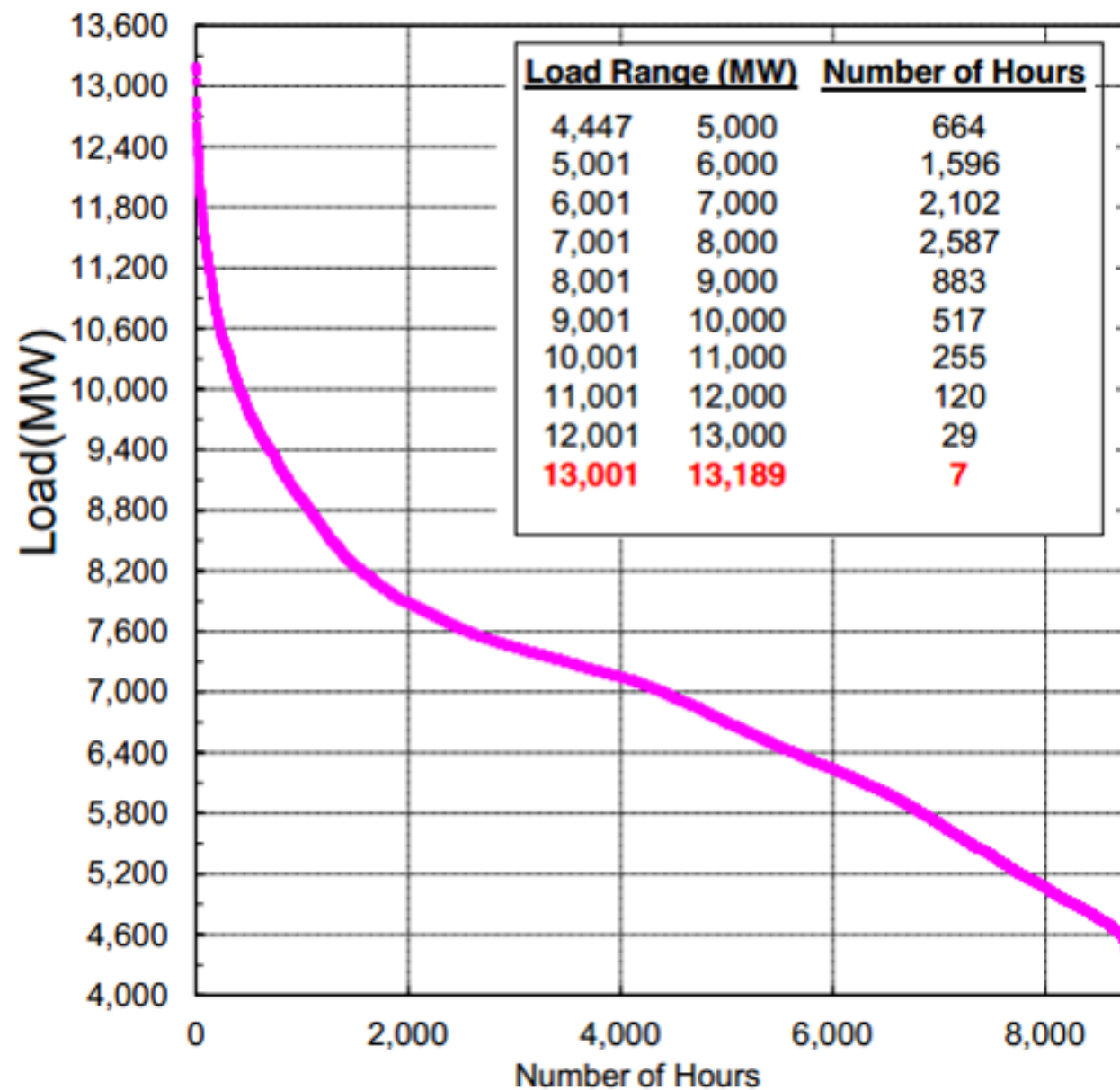






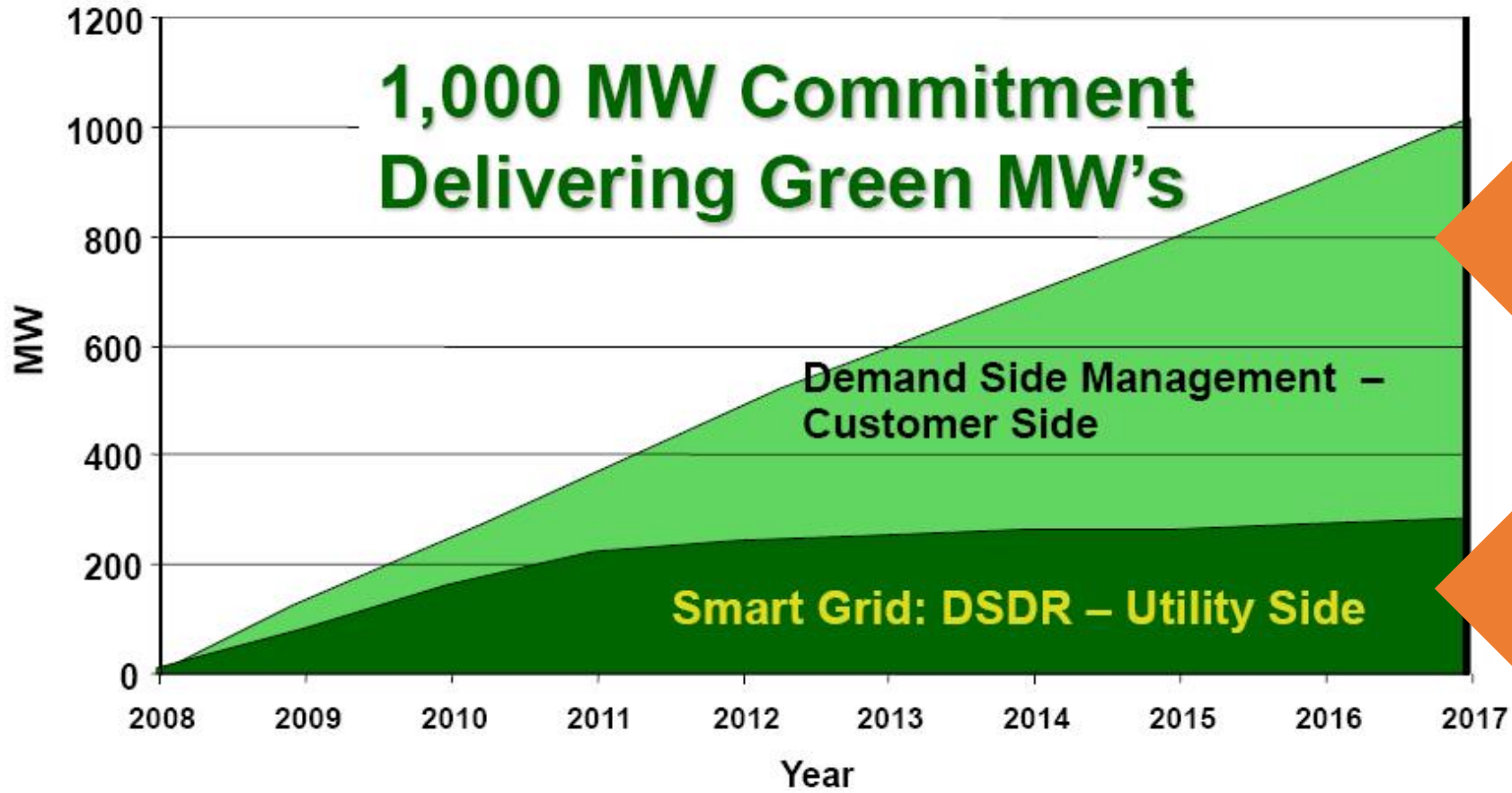
Getting Graphic...and One Utility's Journey

CECONY Service Area Load Duration Curve



Source: <https://energywatch-inc.com/heat-wave-peak-load-day-capacity-costs/>

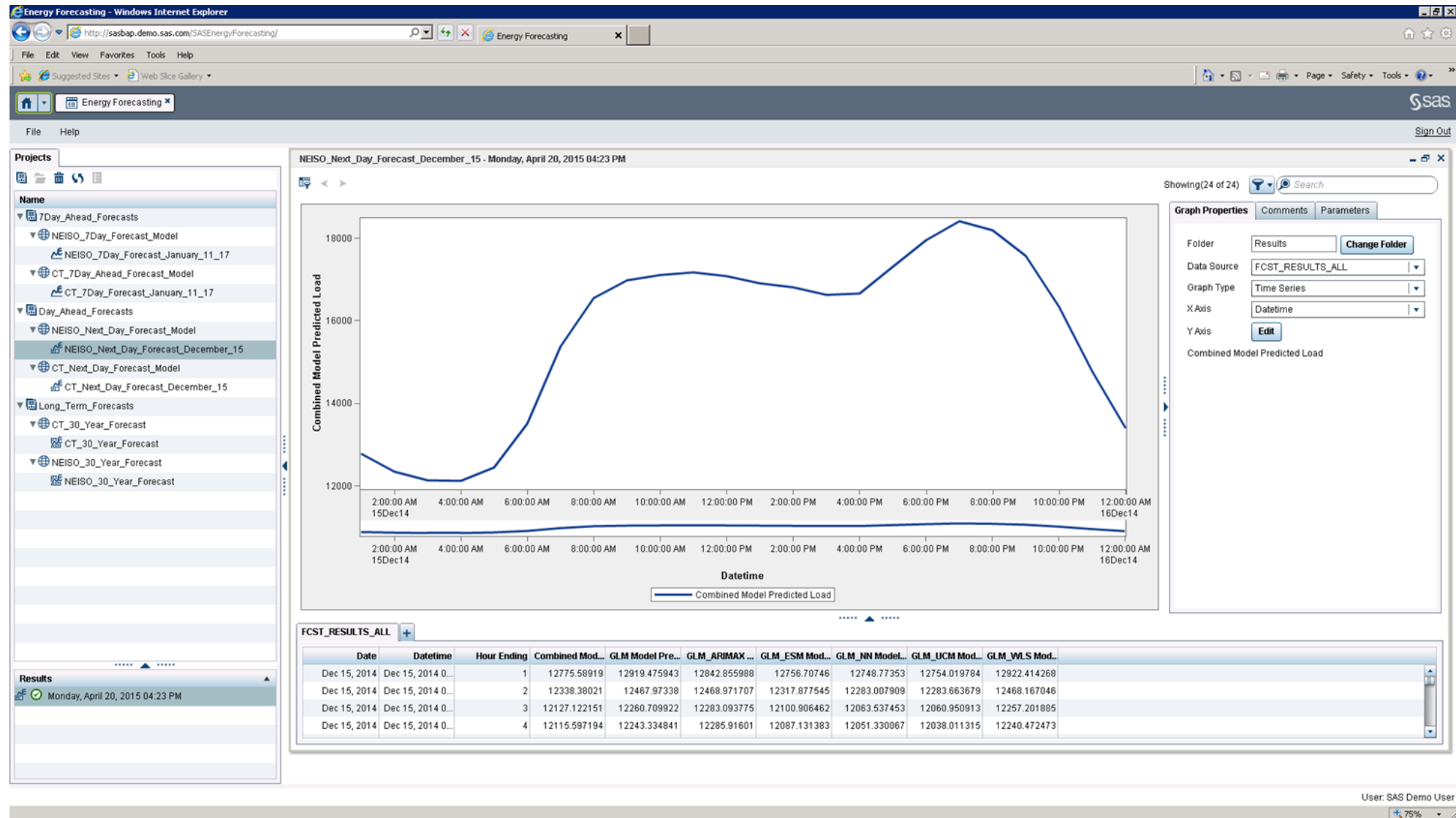
Demand Side Management



**Complexity
+
Uncertainty**

Complexity

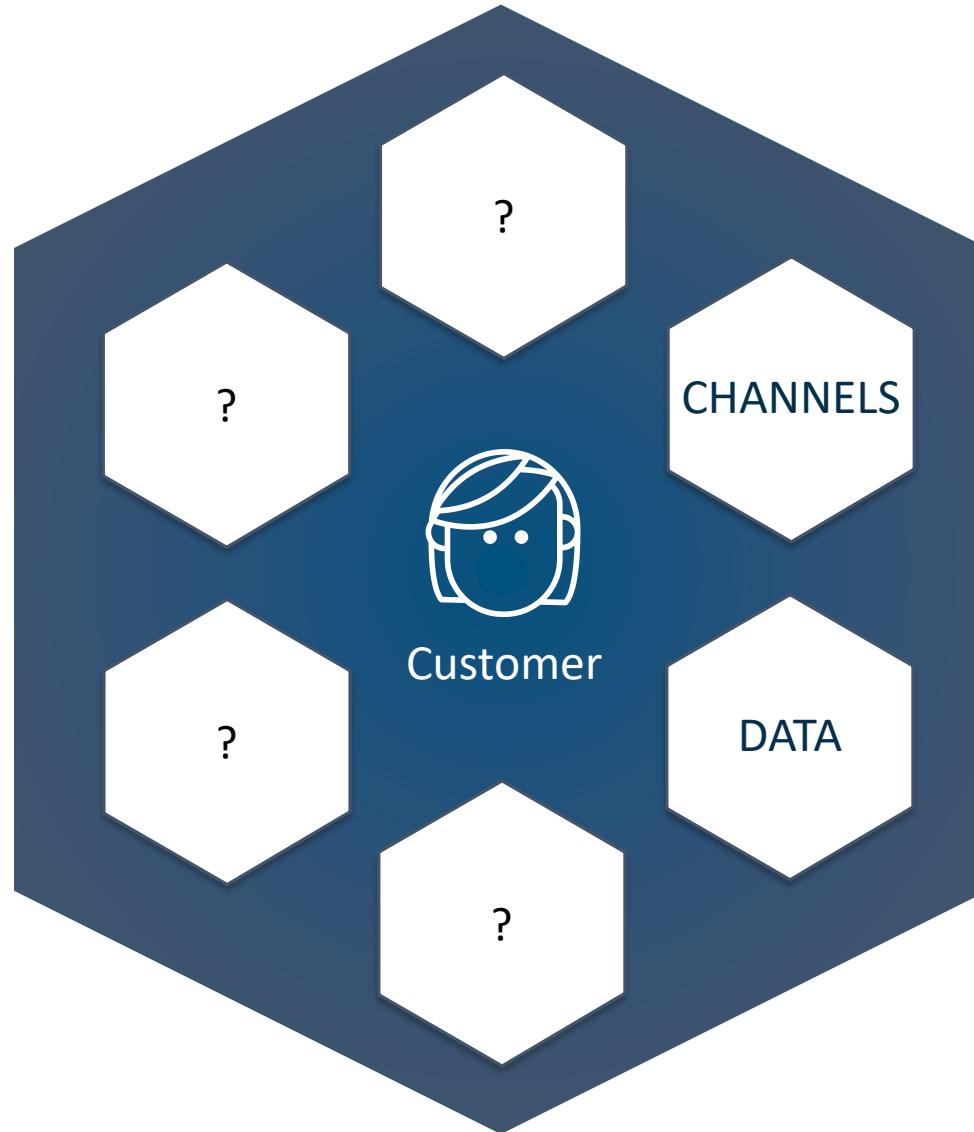
From Load...



To Meters...



To Customers

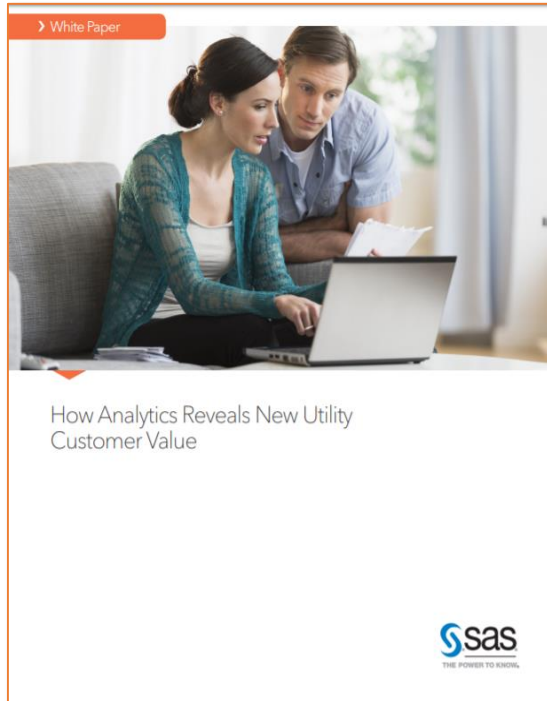




Lessons From the IOUs

How Analytics Reveals New Utility Customer Value

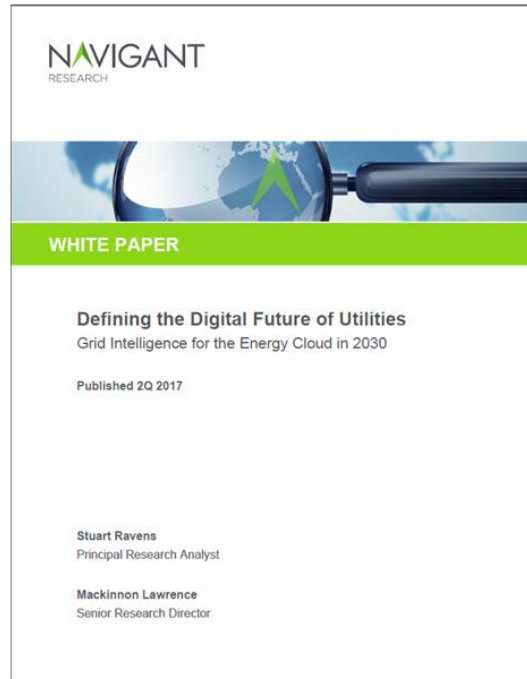
SAS Whitepaper



- To reshape the customer experience, **utilities must first understand their customers intimately.** Only then can they develop new avenues for customer engagement and build programs and services that redefine them as trusted energy partners.
- Analytics provides a framework to **monitor, measure, react to, predict, and optimize** the impacts and changes sparked by customer behavior.

Defining the Digital Future of Utilities

Navigant Research



- Data offers visibility into each prosumer's electricity exports and imports, providing the **fundamental basis of the transactive energy market.**
- Rather than focus purely on the delivery of grid-sourced power, **energy service providers offer individualized products and services to suit their customers' specific needs.**
- **Customer centricity is no longer a marketing buzzword;** in 2030, it accurately describes the entire utility value chain



A Perfect Storm

Excellent



Good



Average



Poor





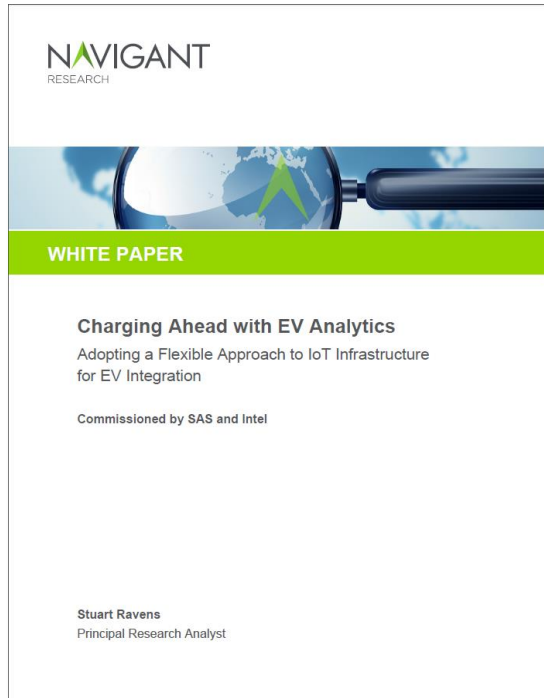






Charging Ahead with EV Analytics

Navigant Research

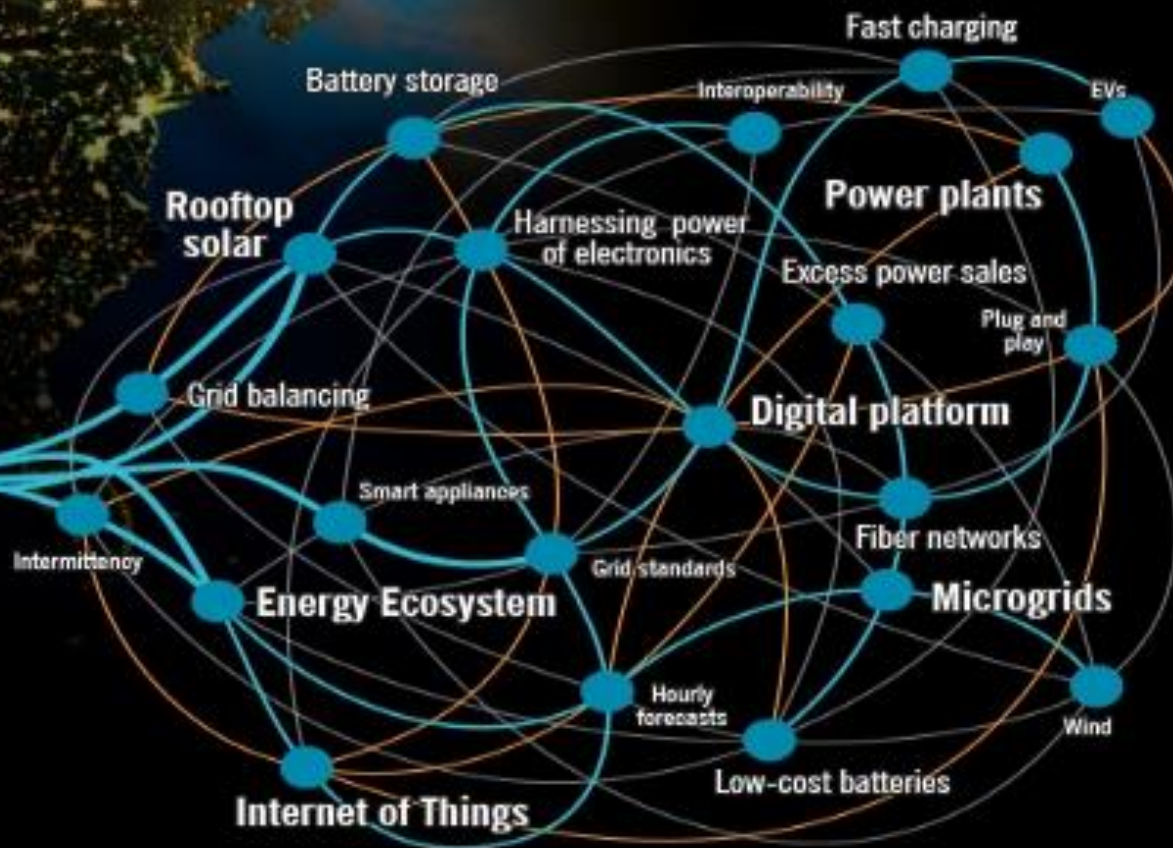


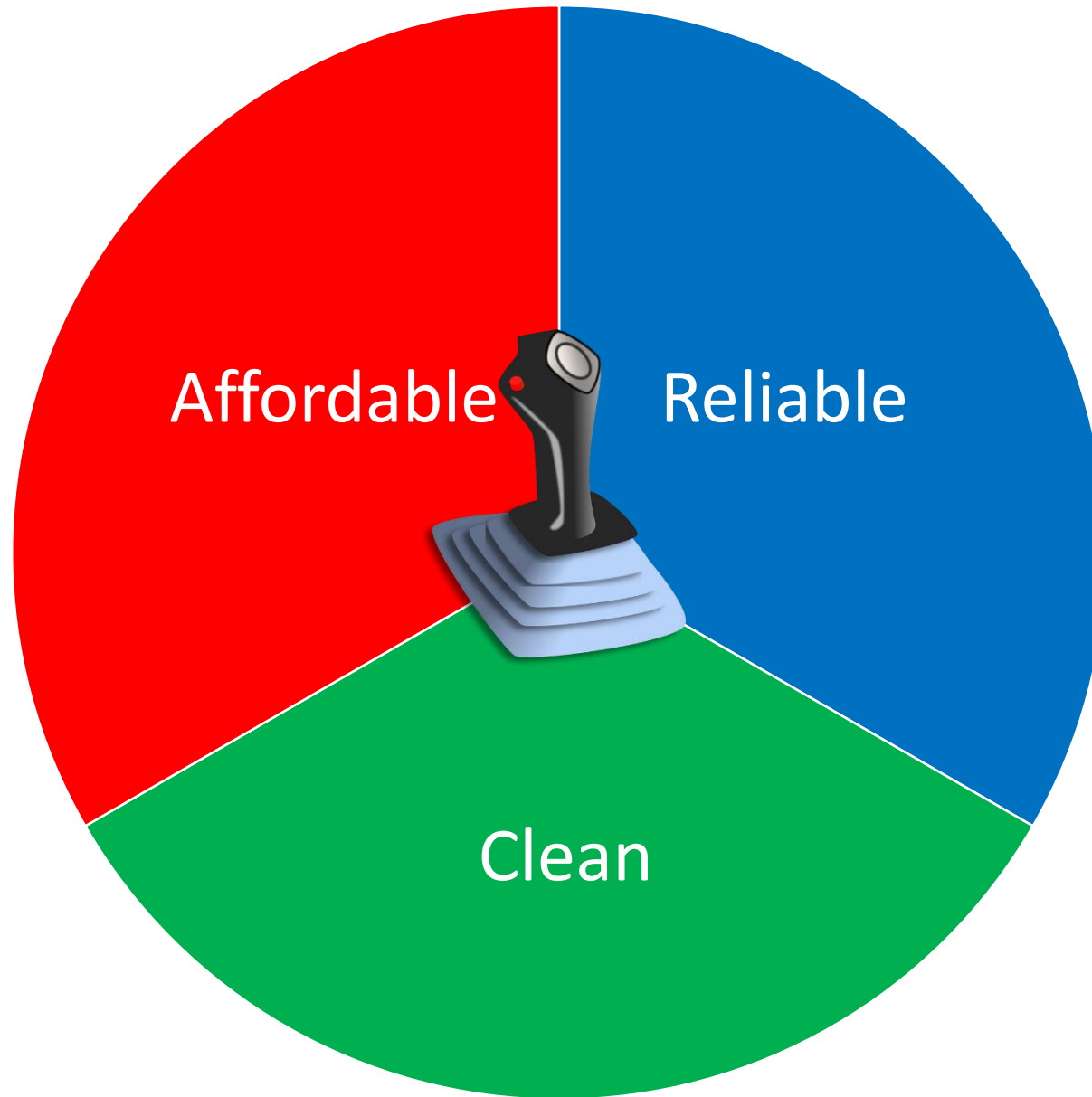
- To date, the electricity industry has never had to deal with anything like EVs.
- Utilities will have to work with a **complex and competitive ecosystem** of stakeholders, a **diverse customer base** with different requirements, and a **wide range of technologies** that affect the grid in different ways.
- It is critical that an EV strategy must include a **data strategy that optimizes data access, both for existing and future business models.**

the EVOLUTION of ENERGY

Last 100+ years

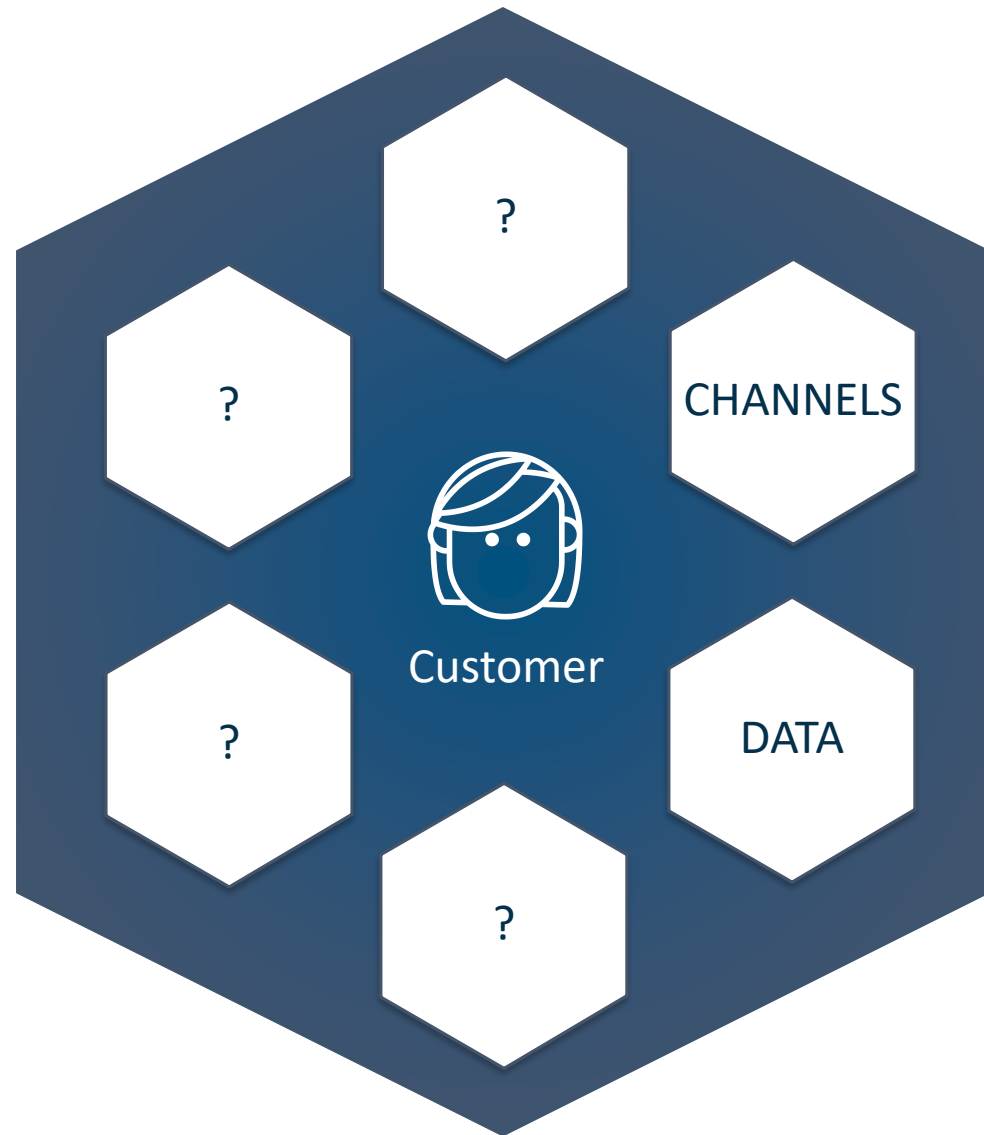
NEXT 25 YEARS



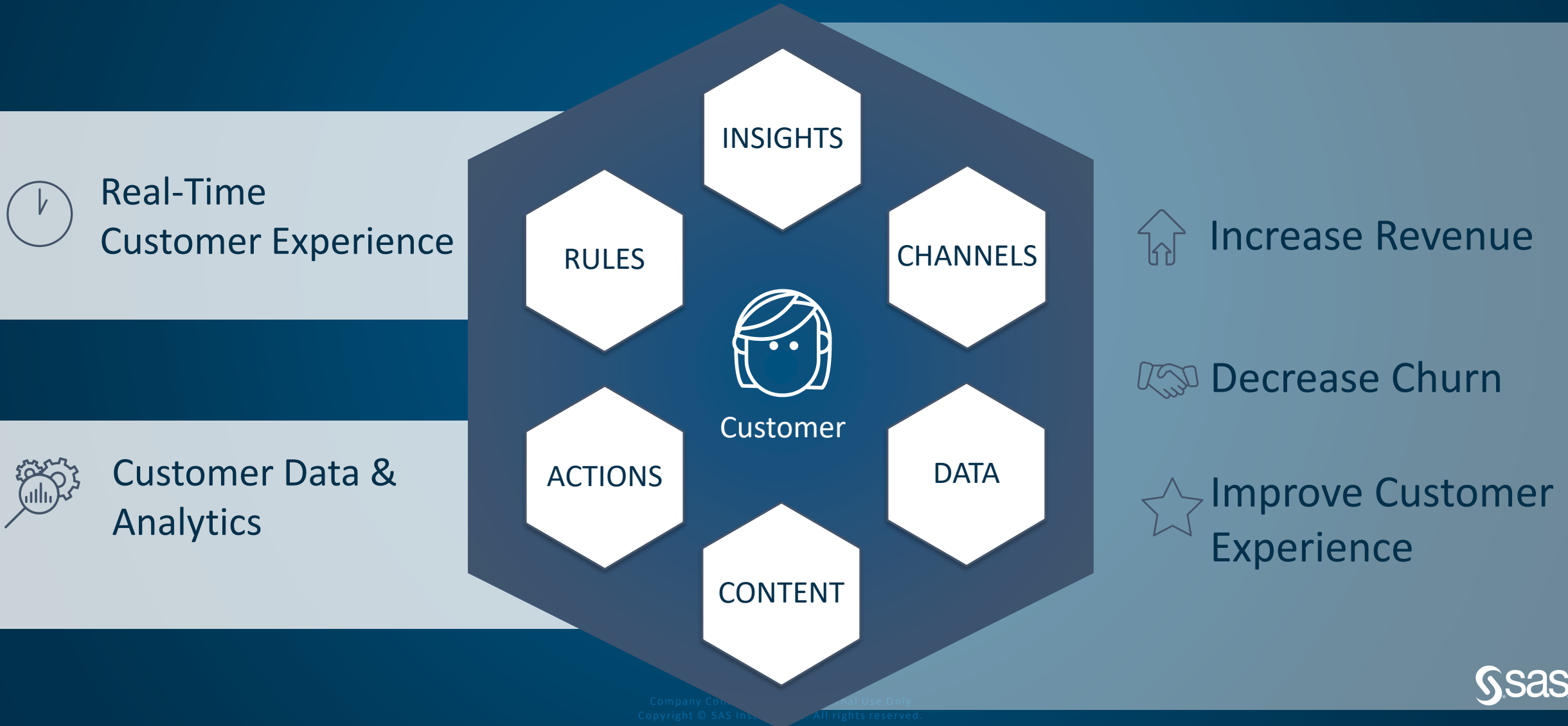




How Will Analytics Help?

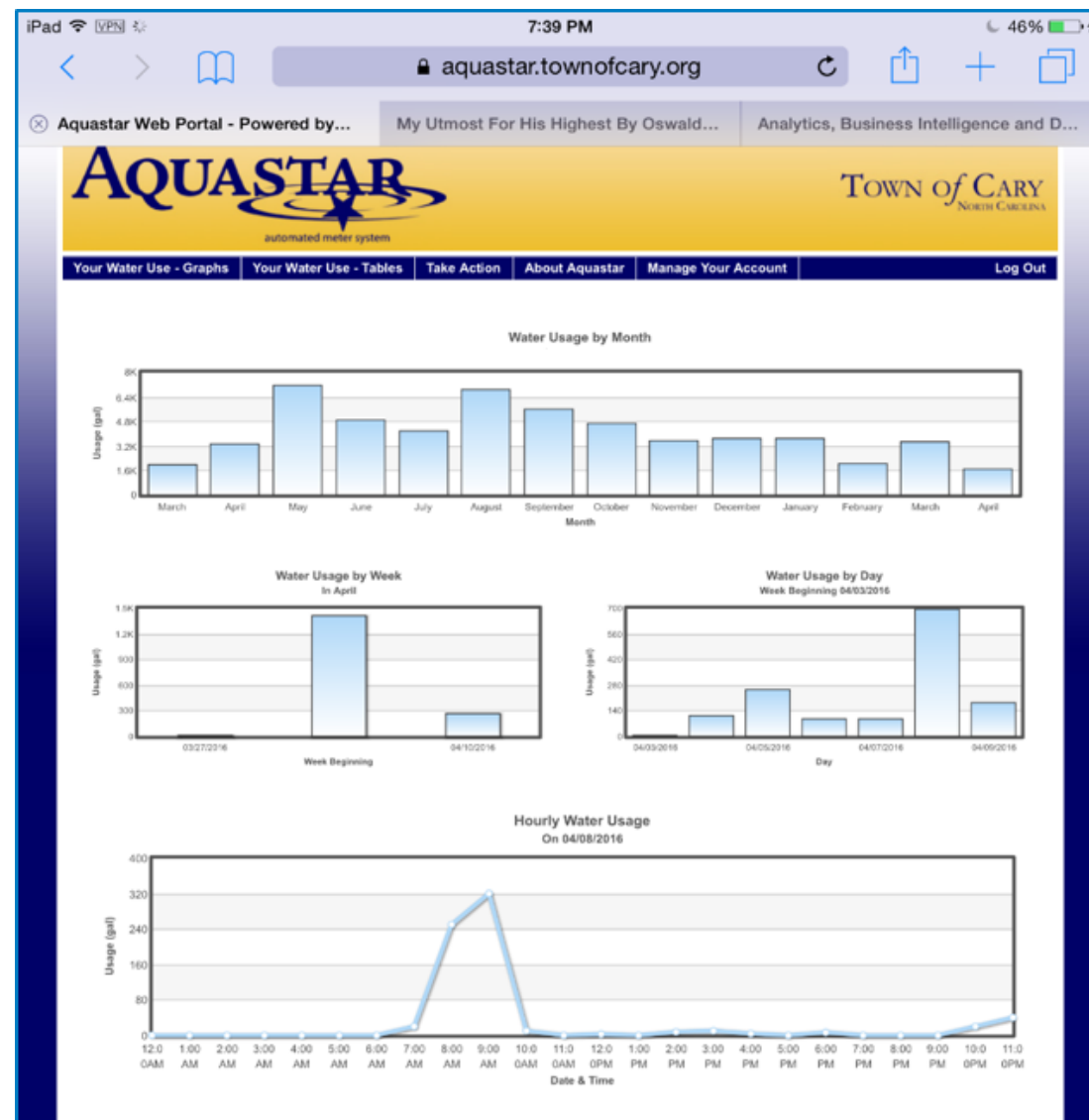
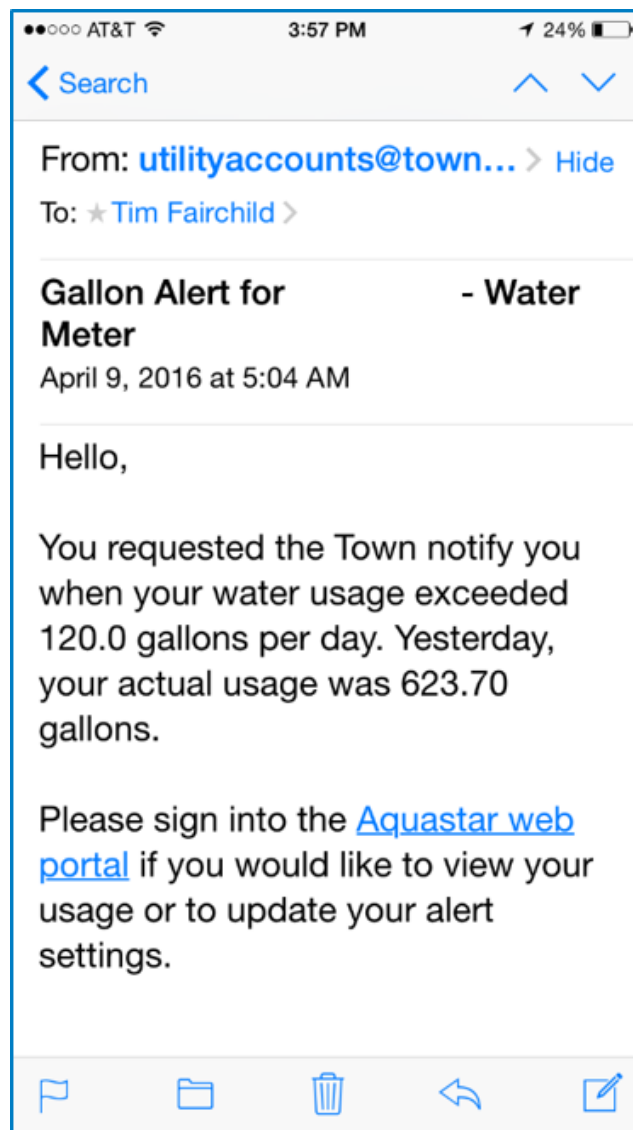
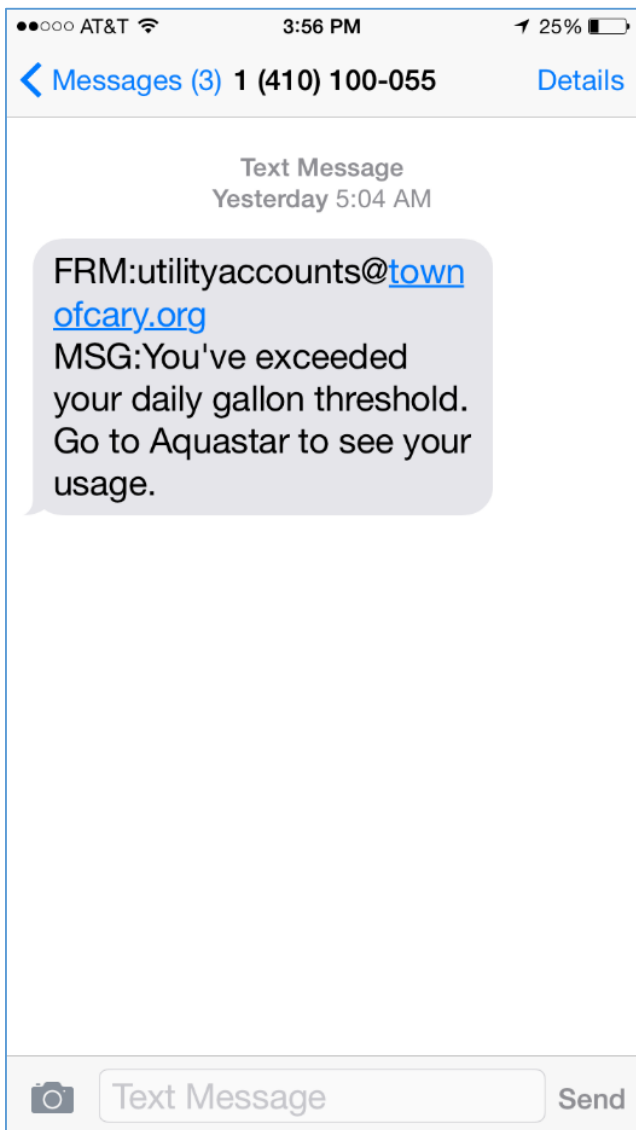


Analytics for Best-in-Class Customer Experience





How to Delight a Citizen With Data



From: utilityaccounts@townofcary.org [<mailto:utilityaccounts@townofcary.org>]

Sent: Saturday, January 10, 2015 6:03 AM

To: Tim Fairchild

Subject: Gallon Alert for 73456267 - Water Meter

Hello,

You requested the Town notify you when your water usage exceeded 120.0 gallons per day. Yesterday, your actual usage was 619.70 gallons.

Please sign into the [Aquastar web portal](#) if you would like to view your usage or to update your alert settings.

Apex

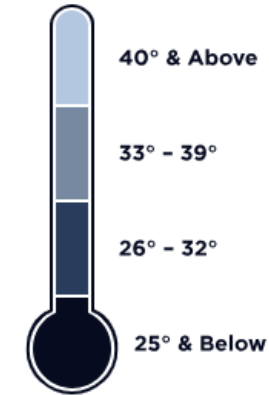
JANUARY 2015

**Energy Efficiency Tip**

Consider replacing your old heating/cooling system with an energy-efficient heat pump.

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
				1 51° 23°	2 54° 41°	3 51° 46°
4 69° 48°	5 56° 32°	6 55° 26°	7 39° 16°	8 27° 10°	9 45° 22°	10 39° 21°
11 49° 17°	12 48° 35°	13 44° 30°	14 33° 28°	15 41° 31°	16 53° 30°	17 51° 27°
18 60° 41°	19 63° 31°	20 67° 39°	21 54° 36°	22 59° 30°	23 41° 35°	24 49° 35°
25 55° 29°	26 50° 38°	27 44° 30°	28 46° 25°	29 47° 23°	30 48° 28°	31 48° 22°

Cold Weather Temperature Scale



Average High:50
Average Low:30

Powered By ElectriCities

TempTracker
 365



Mon 1/12/2015 3:26 PM

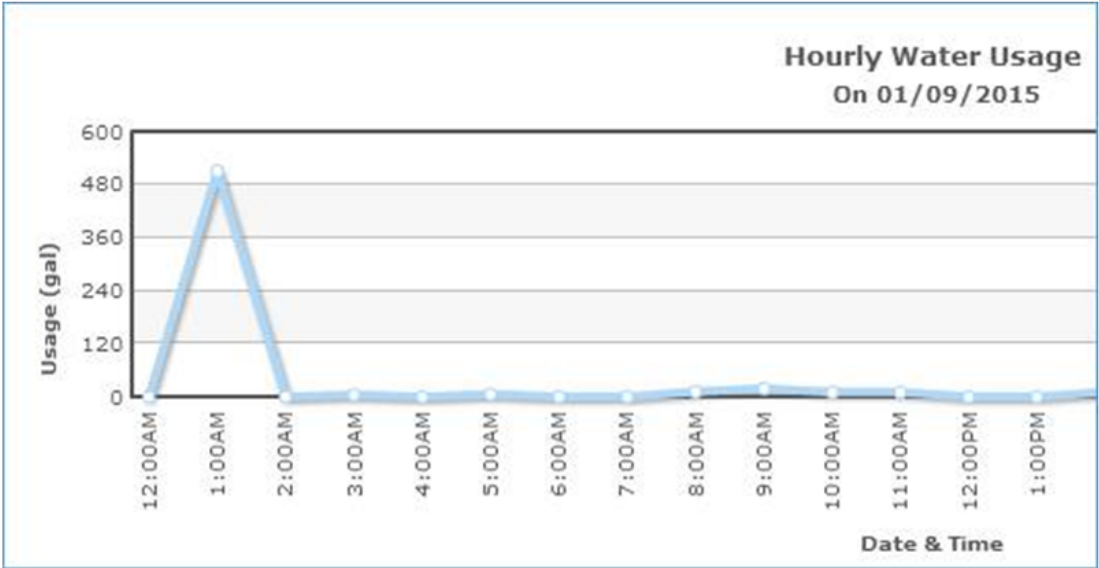
Tim Fairchild

Aquastar alert and reporting problem

To karen.mills@townofcary.org

Hi Karen. My water usage in the winter is typically quite low so when I received the email below on Saturday morning I was sure that a pipe had broken. I immediately crawled under my house to check and everything was fine.

When I looked at the hour-by-hour data in Aquastar I was surprised to see that it showed me using 510 gallons between 12:00a and 1:00a on 1/9. That’s an impossible consumption pattern.



Water Usage by Day		
	▲ Date ▼	Usage in Gallons
	01/10/2015	0
	01/09/2015	619.7
	01/08/2015	184.2
	01/07/2015	92.2
	01/06/2015	106.3
	01/05/2015	77.7
	01/04/2015	102.8
	01/03/2015	94
	01/02/2015	183.2
	01/01/2015	170
	12/31/2014	303.2
	12/30/2014	6.8
	12/29/2014	0
	12/28/2014	56.5
	12/27/2014	95.3
	12/26/2014	105
	12/25/2014	123.6
	12/24/2014	78.8
	12/23/2014	140.8
	12/22/2014	217.6
	12/21/2014	127.1
	12/20/2014	84.8
	12/19/2014	93.5
	12/18/2014	67
	12/17/2014	79.5
	12/16/2014	65.4
Overall Total		3,275

Best Practices in Delighting Citizens

The Response from Karen Mills

“In overly simple terms, your meter transmitted a large negative usage read and then the large positive read to recalibrate. The large negative read was presented as a 0 on the website so you only saw the recalibration. We are looking into why this happened, but you are correct that the high usage was not physically possible in one hour. We have encountered this anomaly only a couple of times in the last month, and we are working with the vendor on this issue.

First I appreciate that you use the Aquastar system, and secondly I appreciate your thorough and logical approach to problem solving.

I apologize that there was a problem to solve.”

SAS & Utilities – By the Numbers

- 560: energy customers worldwide
- 100%: of Fortune500 US Utilities are SAS customers; 30 years average use
- 80%: of Global Fortune500 Utilities are SAS customers
- 1976: SAS founded and 2 utilities among initial customers



RESEARCH TRIANGLE
CLEANTECH CLUSTER

» Transformation Through Collaboration

Smart**Cities**Council
LIVABILITY | WORKABILITY | SUSTAINABILITY



Energy Production & Infrastructure Center
The William States Lee College of Engineering



Recommended Reading

- Navigant Research, [Defining the Digital Future of Utilities](#)*
- Navigant Research, [Charging Ahead with EV Analytics](#)*
- SAS, [How Analytics Reveals New Utility Customer Value](#)*
- SAS, [Municipality Puts Wireless Water Meter-Reading Data to Work](#)*
- S. Ransbotham and D. Kiron, [Using Analytics to Improve Customer Engagement](#)
- Nicola Smith, [Customers Are in the Driving Seat Of Digital Transformation](#)
- SAS, [Utility Analytics in 2017: Aligning Data and Analytics with Business Strategy](#)
- McKinsey & Company, [The Digital Utility: New Opportunities and Challenges](#)
- Thomas Davenport and Jeanne G. Harris, [Competing on Analytics](#)
- T&D World, [The Long & Winding Road to Utilities & Analytics: How Do We Build It?](#)
- MIT Sloan, [Analytics as a Source of Business Innovation](#)
- TM Forum, [Journey to the Core of Customer Centricity](#)

* Highlighted in this presentation



Summing It Up

Key Takeaways



It's about carbon...but not in the form that makes the headlines

It's a perfect storm with the citizen at the eye of the storm

Customer experience = citizen experience



Thank You

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